

Overview and Scrutiny



Sustainable Development Select Committee Agenda

Wednesday, 15 September 2021, 7.00 pm

Civic Suite, London SE6 4RU

-and-

Webcast at: <https://lewisham.public-i.tv/core/portal/home>

For more information contact: Timothy Andrew
(timothy.andrew@lewisham.gov.uk)

This meeting is an open meeting and all items on the agenda may be audio recorded and/or filmed.

Part 1

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Sustainable Development Select Committee Members

Members of the committee, listed below, are summoned to attend the meeting to be held on Wednesday, 15 September 2021.

Kim Wright, Chief Executive
Tuesday, 7 September 2021

| | |
|---|--|
| Councillor Louise Krupski (Chair) | |
| Councillor James-J Walsh (Vice-Chair) | |
| Councillor Obajimi Adefiranye | |
| Councillor Suzannah Clarke | |
| Councillor Leo Gibbons | |
| Councillor Mark Ingleby | |
| Councillor Paul Maslin (ex-Officio) | |
| Councillor Octavia Holland (ex-Officio) | |

Minutes of the Sustainable Development Select Committee

Wednesday, 30 June 2021 at 7.00 Pm

Present in the council chamber: Councillors Louise Krupski (Chair), James-J Walsh (Vice-Chair), Leo Gibbons and Mark Ingleby

Present virtually: Councillor Obajimi Adefiranye

Apologies: Councillor Suzannah Clarke

Also present: Councillor Alan Hall, Councillor John Paschoud, Seamus Adams (Head of Commercial Operations and Delivery), Timothy Andrew (Scrutiny Manager), Deborah Efemini (Capital Project Manager), Katherine Kazantzis (Principal Lawyer), Paul Moore (Interim Director for Inclusive Regeneration), Wendy Nicholas (Strategic Waste and Environment Manager) and Sandra Plummer (Senior Project Manager)

1. Confirmation of the Chair and Vice-Chair

1.1. Resolved: that Councillor Louise Krupski be confirmed as Chair and that Councillor James-J Walsh be confirmed as Vice-Chair of the Select Committee.

2. Minutes of the meeting held on 4 March 2021

2.1. Resolved: that the minutes of the meeting on 4 March be agreed as an accurate record.

3. Declarations of interest

3.1. There were none.

4. Responses from Mayor and Cabinet

4.1. Resolved: that the response from Mayor and Cabinet be noted.

5. Catford regeneration masterplan

5.1. Paul Moore (Interim Director of Inclusive Regeneration) introduced a presentation, which outlined the timetable for the adoption of the Catford Town Centre Framework. The following key points were noted:

- The adoption of the framework marked a significant milestone in Catford's revival.
- The Framework had been shaped by more than 3000 comments from local people.
- The regeneration programme is underpinned by three key principles: 'a green town centre; a vibrant town centre; an accessible town centre'.
- The ambition is for Catford to be the greenest town centre in London.
- Work is already underway on a number of projects to improve the town centre

5.2. Paul Moore; Deborah Efemini (Capital Project Manager); and Sandra Plummer (Senior Project Manager) responded to questions from the Committee (and from non-committee members attending under standing orders) – the following key points were noted:

- The redirection of the south circular by Transport for London is a key part of the regeneration programme. Work is taking place with partners to bring the project forward (despite the delays caused by the impact of the pandemic).
- Information about significant changes to the report as a result of the consultation is included in the draft report to Mayor and Cabinet.
- The ambition is to provide up to 50% of the new homes in the development as affordable homes (70% for social rent and the remainder as shared ownership or other affordable tenures). These numbers are contingent on the detailed plans for development.
- The consultation programme sought to gain the views of people living, working, shopping, owning businesses (and those otherwise interested) in Catford over a period of four years using a variety of methods.
- Work is taking place to improve cycling links in Catford (including the provision of a new cantilever bridge).
- The framework would help the Council to improve infrastructure in the town centre through direct provision and the use of section 106 funding as well as the community infrastructure levy and future bids for funding.

5.3. In committee discussions the following key points were also noted:

- Committee members expressed their appreciation for the hard work and professionalism of Council officers - as well as their gratitude for the investment of time and effort spent on engagement with councillors and the local community.
- Members emphasised the high standard of the master planning process and urged that it be held up as an exemplar of best practice nationally (particularly in the context of the 15 minute city concept).

Resolved: It was agreed that the Committee would refer its views to Mayor and Cabinet, as follows-

- The Committee recommends that the Council should build on the lessons learnt from the Catford master planning process, recognising that it is an exemplar of best practice.
- Furthermore, the Committee recommends that Mayor and Cabinet should ensure that the knowledge and insight gained from this process is retained for use on future projects.
- The Committee also believes that Mayor and Cabinet (if it is minded to approve the Catford Town Centre Framework) should ensure that effort (and resourcing) continues to ensure that local residents and stakeholders remain informed and engaged in the regeneration of the town centre as it progresses.

6. Draft waste strategy

6.1. Wendy Nicholas (Strategic Waste and Environment Manager) introduced the report - outlining the need for a new waste strategy – in order to meet regional and national targets for reducing waste and increase recycling. In response to questions from the Committee (including members attending under standing orders) – the following key points were noted:

- Street recycling bins had previously been trialled – but there had been issues with contamination. This is a proposal that could be revisited in future.
- Further work is planned with businesses to improve commercial waste collection.
- Fly tipping is an ongoing concern for all London boroughs. Measures to reduce illegal dumping (or so called ‘fly tipping’) are intended to be part of the new waste strategy. The first step is always to educate and inform residents and businesses about the appropriate ways to dispose of waste. Officers welcomed ideas from members about ways in which illegal dumping could be reduced.
- Further financial information about the waste strategy would be provided in future updates to the Committee.
- Further detail about the use of biomass for energy could be provided when further information about funding becomes available.
- Consideration is being given to the methods for reuse and recycling of second hand goods.
- Work has been carried out to tackle contamination of recycling. Previous consultations, trials and activities led to a new information campaign and concerted efforts by officers to fully understand the barriers to recycling.
- Residents are not fined for contaminated recycling – however – information and advice is provided.
- A key part of the new cleaner Lewisham campaign is to encourage residents to take responsibility for their waste.
- Only the cleaner Lewisham application should be used for reporting waste & street cleansing issues (support for other apps is being discontinued).
- The Council has a number of means for residents to report waste related issues.

6.2. In committee discussions the following key points were also noted:

- Members expressed their gratitude toward refuse collectors and street sweepers for their hard work (particularly during the pandemic).
- Members welcomed the cleaner Lewisham campaign and recommended that consideration should be given to a ‘Lewisham in bloom’ campaign.
- Members offered advice regarding the use of the Council’s means for reporting illegal dumping online and by telephone.

Resolved: It was agreed that the Committee would refer its views to Mayor and Cabinet, as follows-

- The Committee recommends that – where residents live above shops or on high streets and are required to leave their refuse for collection on the pavement – consideration should be given to clearly demarcating these collection areas in order to avoid confusion and/or the perception of the levels of illegal dumping.
- The Committee also recommends that further work should be carried out to develop a rounded Council-wide approach to illegal dumping. This should include options for utilising the full force of the Council’s powers – including measures such as: anti-social behaviour orders on businesses; section 215 notices and any powers available for enforcement against landlords in the private rented sector.
- The Committee believes that there should be a clear communications campaign regarding the Council’s preferred mobile and online applications and reporting routes.
- Furthermore, the Committee recommends that further work should take place to review all of the ways in which residents and businesses are able

to report environmental issues digitally – in order to aggregate comments and reports into a single place.

- The Committee recommends that there should be an assertive strategy to find operators for new second hand, re-use and resale markets in the borough. The Committee believes that consideration should be given to the options for licensing commercial resellers to access the Council's reuse and recycling centre.
- The Committee recognises and welcomes the cleaner Lewisham campaign – and it recommends that Mayor and Cabinet should consider the options for a new 'Lewisham in Bloom' campaign in order to build on the incentives for residents and businesses to take pride in local areas. Members also believe that this should include options for community participation – and may involve the production of new art work or local events – as well as resident involvement in clean-up activities, such as the running of 'community skip' days.
- The Committee asks that in future reports on the waste strategy – it receive clear financial and budgetary information – as well as future projections and targets for the delivery of the strategy.

7. Emission based short-stay parking and motorcycle parking charges

7.1. Seamus Adams (Head of Commercial Operations and Delivery) introduced the report – noting the proposals for consultation on emissions based and motor cycle parking charges – in line with the Council's ambition to become climate neutral by 2030. He also outlined the plans for cashless payments for parking. In response to questions from the Committee (including members attending under standing orders) the following key points were noted:

- The prices for different bands of charges would be reviewed on an annual basis and adjusted based on the data/extent of behavioural change. It was proposed that charges for zero emissions vehicles should be reviewed in a year's time.
- Further consideration would be given to the charges for drivers of liquid petroleum gas vehicles.
- The key aim of the proposals was to change driver behaviour in order to reduce the number of the most polluting vehicles coming into the borough.
- The majority of London boroughs had introduced motorcycle charging.
- Engagement would be carried out with delivery companies and businesses regarding the use of mopeds and motorbikes. This would make clear that there is going to be increased enforcement in key areas (where there are problems with parking outside of shops and blocking pavements).
- Careful consideration would be given to the future location of electric vehicle charging points.
- Officers have been in contact with Transport for London (TfL) about the levels of enforcement on TfL managed roads. Other options for enforcement would be considered as appropriate.

Resolved: It was agreed that the Committee would refer its views to Mayor and Cabinet, as follows-

- The Committee recommends that further consideration should be given to the appropriate level of emissions based charging for vehicles that have converted to liquid petroleum gas - in order to incentivise behaviour change.
- The Committee believes that there should be a considered campaign of engagement about the change to cashless payments with groups of people (particularly those who are elderly or disabled) who may continue to use cash payments for parking. The Committee also asks that further thought is

given to those parking places in the borough that are not close to shops or pay points for parking payments using cash.

- The Committee recommends that Mayor and Cabinet should take a robust approach with Transport for London about the lack of parking enforcement on the borough's red routes,
- The Committee also recommends that businesses should be held to account for inconsiderate parking outside of their premises – and that the Council should explore the options for levying fines and penalties on those premises that fail to take action.
- The Committee would welcome an awareness raising campaign regarding the proposed implementation of the new rules. Following this the Committee believes that there should be firm enforcement of the new charges.
- The Committee believes that careful consideration should be given to the future locations of electrical charging points in order to avoid restricting pedestrian access and/or (existing or planned) provision for cyclists.

8. Select Committee work programme

8.1. Resolved: that a change in meeting dates be agreed (removing the March 2022 meeting and adding an additional meeting in October 2021) – and that the draft work plan be agreed.

The meeting ended at 9.15 pm

Chair:

Date:

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Sustainable Development Select Committee

Declarations of Interest

Date: 2021-22

Key decision: No

Class: Part 1

Ward(s) affected: All

Contributors: Chief Executive (Director of Law and Governance)

Outline and recommendations

Members are asked to declare any personal interest they have in any item on the agenda.

1. Summary

- 1.1. Members must declare any personal interest they have in any item on the agenda. There are three types of personal interest referred to in the Council's Member Code of Conduct:
 - (1) Disclosable pecuniary interests
 - (2) Other registerable interests
 - (3) Non-registerable interests.
- 1.2. Further information on these is provided in the body of this report.

2. Recommendation

- 2.1. Members are asked to declare any personal interest they have in any item on the agenda.

3. Disclosable pecuniary interests

3.1 These are defined by regulation as:

- (a) Employment, trade, profession or vocation of a relevant person* for profit or gain
- (b) Sponsorship –payment or provision of any other financial benefit (other than by the Council) within the 12 months prior to giving notice for inclusion in the register in respect of expenses incurred by you in carrying out duties as a member or towards your election expenses (including payment or financial benefit from a Trade Union).
- (c) Undischarged contracts between a relevant person* (or a firm in which they are a partner or a body corporate in which they are a director, or in the securities of which they have a beneficial interest) and the Council for goods, services or works.
- (d) Beneficial interests in land in the borough.
- (e) Licence to occupy land in the borough for one month or more.
- (f) Corporate tenancies – any tenancy, where to the member’s knowledge, the Council is landlord and the tenant is a firm in which the relevant person* is a partner, a body corporate in which they are a director, or in the securities of which they have a beneficial interest.
- (g) Beneficial interest in securities of a body where:
 - (a) that body to the member’s knowledge has a place of business or land in the borough; and
 - (b) either:
 - (i) the total nominal value of the securities exceeds £25,000 or 1/100 of the total issued share capital of that body; or
 - (ii) if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which the relevant person* has a beneficial interest exceeds 1/100 of the total issued share capital of that class.

*A relevant person is the member, their spouse or civil partner, or a person with whom they live as spouse or civil partner.

4. Other registerable interests

4.1 The Lewisham Member Code of Conduct requires members also to register the following interests:

- (a) Membership or position of control or management in a body to which you were appointed or nominated by the Council
- (b) Any body exercising functions of a public nature or directed to charitable purposes, or whose principal purposes include the influence of public opinion or policy, including any political party
- (c) Any person from whom you have received a gift or hospitality with an estimated value of at least £25.

5. Non registerable interests

- 5.1. Occasions may arise when a matter under consideration would or would be likely to affect the wellbeing of a member, their family, friend or close associate more than it would affect the wellbeing of those in the local area generally, but which is not required to be registered in the Register of Members' Interests (for example a matter concerning the closure of a school at which a Member's child attends).

6. Declaration and impact of interest on members' participation

- 6.1. Where a member has any registerable interest in a matter and they are present at a meeting at which that matter is to be discussed, they must declare the nature of the interest at the earliest opportunity and in any event before the matter is considered. The declaration will be recorded in the minutes of the meeting. If the matter is a disclosable pecuniary interest the member must take not part in consideration of the matter and withdraw from the room before it is considered. They must not seek improperly to influence the decision in any way. **Failure to declare such an interest which has not already been entered in the Register of Members' Interests, or participation where such an interest exists, is liable to prosecution and on conviction carries a fine of up to £5000**
- 6.2. Where a member has a registerable interest which falls short of a disclosable pecuniary interest they must still declare the nature of the interest to the meeting at the earliest opportunity and in any event before the matter is considered, but they may stay in the room, participate in consideration of the matter and vote on it unless paragraph 6.3 below applies.
- 6.3. Where a member has a registerable interest which falls short of a disclosable pecuniary interest, the member must consider whether a reasonable member of the public in possession of the facts would think that their interest is so significant that it would be likely to impair the member's judgement of the public interest. If so, the member must withdraw and take no part in consideration of the matter nor seek to influence the outcome improperly.
- 6.4. If a non-registerable interest arises which affects the wellbeing of a member, their, family, friend or close associate more than it would affect those in the local area generally, then the provisions relating to the declarations of interest and withdrawal apply as if it were a registerable interest.
- 6.5. Decisions relating to declarations of interests are for the member's personal judgement, though in cases of doubt they may wish to seek the advice of the Monitoring Officer.

7. Sensitive information

- 7.1. There are special provisions relating to sensitive interests. These are interests the disclosure of which would be likely to expose the member to risk of violence or intimidation where the Monitoring Officer has agreed that such interest need not be registered. Members with such an interest are referred to the Code and advised to seek advice from the Monitoring Officer in advance.

8. Exempt categories

- 8.1. There are exemptions to these provisions allowing members to participate in decisions notwithstanding interests that would otherwise prevent them doing so. These include:-
- (a) Housing – holding a tenancy or lease with the Council unless the matter relates to your particular tenancy or lease; (subject to arrears exception)
 - (b) School meals, school transport and travelling expenses; if you are a parent or

guardian of a child in full time education, or a school governor unless the matter relates particularly to the school your child attends or of which you are a governor

- (c) Statutory sick pay; if you are in receipt
- (d) Allowances, payment or indemnity for members
- (e) Ceremonial honours for members
- (f) Setting Council Tax or precept (subject to arrears exception).

9. Report author and contact

- 9.1. Stephen Gerrard, Director of Law and Governance, stephen.gerrard@lewisham.gov.uk,
020 83147648



Mayor and Cabinet

Report title: Response to Sustainable Development Select Committee - railway children urban national park - environmental protection and neighbourhood plans

Date: 25 August 2021.

Key decision: No.

Class: Part 1.

Ward(s) affected: Grove Park.

Contributor: Head of Strategic Planning

Outline and recommendations

This report addresses a number of outstanding scrutiny matters and provides a response to Mayor and Cabinet. The report covers officer's responses to comments made by Sustainable Development Select Committee on the railway children urban national park - environmental protection and neighbourhood plans – 16th September 2020.

1. Summary

- 1.1. On Tuesday 15 September 2020, the Sustainable Development Select Committee considered a submission from Councillor Ingleby on the Comments of the Sustainable Development Select Committee on the railway children urban national park - environmental protection and neighbourhood plans ([link to the agenda and webcast for the Committee's meeting on 15 September](#)). This report covers officers responses to the Sustainable Development Select Committee's referral to Mayor and Cabinet on the railway children urban national park - environmental protection and neighbourhood plans – 16th September 2020.

2. Recommendation

- 2.1. Mayor and Cabinet is recommended to approved the officers response and report to the Sustainable Development Select Committee.

3. Sustainable Development Select Committee views

Recommendation 1: Hither Green sidings SINC case study

- 3.1. The Committee recommends that the Council should update 2015/2016 site of importance for nature conservation (SINC) review with a biodiversity action plan to include the priority habitats of wet-woodland for Hither Green Sidings SINC in time for its inclusion in the Local Plan.

Recommendation 2. Woodland and area tree protection orders

- 3.2. The Committee recommends putting in place a woodland TPO in the enclosed area inside the Nature Reserve *(this a privately owned site in the south east corner of the nature reserve adjoining Railway Children Walk)*, to ensure the many saplings and young trees are given a chance to succeed into a mature woodland; and an area TPO on the triangular site behind the Ringway Centre to protect the established trees amongst the mosaic scrubland, to avoid the extinction of habitats and species across Grove Park Nature Reserve SINC as well as – especially in their subsequent recording in the Local Plan – making it clear that ecological lapses will not be tolerated and underlining the strength of the ecological corridor and its role in establishing an Urban National Park.

Recommendation 3: Protection of ecological corridor along railway line from South Circular to Chinbrook Meadows and the borough boundary

- 3.3. The Committee recommends that a survey for the implementation of a Site of Metropolitan Importance (SMI) be carried out along the entire corridor to protect wet woodland, chalk grassland, rivers, ponds and ancient woodland and all other green sites.

Recommendation 4: Delay in the Grove Park Neighbourhood Plan examination date.

- 3.4. The Committee recommends that the Council should agree re-designation immediately and set date for examination for the Grove Park Neighbourhood Plan to gain material weight.

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4. Officers response

Recommendation 1: Hither Green sidings SINC case study

- 4.1. Further to the 2015/2016 SINC evidence report, London Wildlife Trust was commissioned by the council to undertake a focused SINC review on the land discussed. The completed report recognises the wet woodland and will provide an updated citation for Hither Green Sidings SINC which will also be provided to GiGL. This will ensure the latest evidence of habitats are formally recorded. Given the quality of the report, this will be added to the Council's evidence base documents to supplement the existing SINC review. It should be noted that the report concludes that the wet woodland habitat does not have the necessary conditions or species composition to fulfill the criteria of the Wet Woodland priority habitat typologies which would make it of value in a London context. It has been determined to be 'at best of Borough or Local importance'.

Recommendation 2. Woodland and area tree protection orders

- 4.2. Following the due process to make a Tree Preservation Order (TPO), an area TPO was confirmed by the Council in March 2021 for the land identified in Recommendation 2.

Recommendation 3: Protection of ecological corridor along railway line from South Circular to Chinbrook Meadows and the borough boundary

- 4.3. The requested survey has now been completed, undertaken by the London Wildlife Trust to determine if Hither Green Sidings SINC together with the surrounding SINC's and open spaces meet the criteria of Metropolitan SINC. The report concluded that the Hither Green SINC land does not meet metropolitan status and that as a group of sites, further evidence would be needed to ascertain if this group meets metropolitan status. This corridor does however have one of the strongest possible planning protections from inappropriate development via the designation of the land as MOL which is equivalent to Green Belt. The designation of the corridor as Metropolitan SINC does not automatically protect ecology but is a consideration if and when a planning application is submitted. Officers are considering the designation of the land as Local Green Space, in accordance with the outcome of the Neighbourhood Planning Inquiry. This would be included in the next iteration of the draft local plan.

Recommendation 4: Delay in the Grove Park Neighbourhood Plan examination date.

- 4.4. At its meeting on 14th July 2021 Mayor and Cabinet agreed to accept the modifications made to the policy text as outlined in the examiner's report and approve the examiners recommendation that the plan should proceed to a public referendum. The public referendum is scheduled for August 2021.

5. Financial implications

- 5.1. There are no additional financial implications arising from the implementation of the recommendations in this report. As stated in the July report, the Council's Electoral Services team has provided an estimated cost of undertaking the public referendum. This was costed at approximately £30k and will be covered by existing service budgets.

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6. Legal implications

6.1. There are no legal implications arising from this report.

7. Equalities implications

7.1. The Equality Act 2010 (the Act) introduced a public sector equality duty (the equality duty or the duty). It covers the following protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.

7.2. In summary, the Council must, in the exercise of its functions, have due regard to the need to:

- eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act.
- advance equality of opportunity between people who share a protected characteristic and those who do not.
- foster good relations between people who share a protected characteristic and those who do not.

7.3. There are no direct equalities implications arising from this report.

8. Climate change and environmental implications

8.1. The positive and proactive work that the Council is undertaken with support from our neighbourhood groups is protecting the borough's green infrastructure and thus supporting the Council's response to the climate emergency.

9. Crime and disorder implications

9.1. There are no direct crime and disorder implications arising from the implementation of the recommendations in this report.

10. Health and wellbeing implications

10.1. There are no direct health and wellbeing implications arising from the implementation of the recommendations in this report.

11. Report author and contact

11.1. David Syme, Head of Strategic Planning, David.Syme@Lewisham.gov.uk

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Sustainable Development Select Committee

A21 Development Framework

Date: 15th September 2021

Key decision: No

Class: Part 1

Ward(s) affected: Lewisham Central, Rushy Green, Catford South, Whitefoot, Downham

Contributors: Head of Strategic Planning, Director of Planning

Outline and recommendations

Sustainable Development Select Committee is asked:

- a) To note the contents of the draft A21 Development Framework – Appendix 1
- b) To note the contents of the Baseline Document – Appendix 2
- c) Advise Mayor and Cabinet of any matters it wishes to be taken into account, or comments made, with regard to the content of the draft Framework, prior to the proposed public consultation.

Timeline of engagement and decision-making

| | |
|-----------------------------|--|
| 30 th April 2019 | Local Plan update to Sustainable Development Select Committee reporting on the Housing Capacity Fund Grant from the GLA. |
| Autumn 2020 | Early stage discussion with Ward Councillors |
| Nov/Dec 2020 | Pre-Production Consultation led by consultants |

1. Purpose

- 1.1. The purpose of this report is to seek comment from the Sustainable Development Select Committee on the A21 Framework prior to Mayor and Cabinet being asked to approve it for consultation.

2. Summary

- 2.1. The A21 Development Framework will set a high level trajectory for change along the study corridor, assisting officers and other stakeholders by setting out the Council's high-level aspirations for new development in terms of its massing, layout, and potential functions and uses. As well as outlining high level landscape, public realm and transport improvements for the corridor.
- 2.2. Members are minded to note that as a Framework document the A21 Development Framework will not be part of the council's statutory Development Plan and will therefore not carry weight as a Development Plan Document (DPD) or Supplementary Planning Documents (SPD). However it may be a material consideration for planning decisions.
- 2.3. The requirements for consultation on policy documents were updated with the December 2020 Addendum to the Statement of Community Involvement (SCI) to align with statutory requirements. Whilst the Framework will not be formally adopted as an SPD we will however carry out public consultation requirements in line with those requirements set out in the SCI addendum for SPD documents. This requires a minimum of 4-week public consultation on the draft.
- 2.4. This report also outlines the consultation carried out on to date on the project, summarises the contents of the draft Framework and provides detail on the nature of the proposed consultation.

3. Recommendations

- 3.1. Sustainable Development Select Committee is asked:
 - a) To note the contents of the draft A21 Framework Document – Appendix 1
 - b) To note the contents of the Baseline Document – Appendix 2
 - c) Advise Mayor and Cabinet of any matters it wishes to be taken into account, or comments made, with regard to the content of the draft Framework, prior to the proposed public consultation.

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4. Policy Context

4.1. Planning Policy

London Plan March 2021

- 4.1.1. The London Plan forms part of Lewisham's Development Plan and sets out the spatial strategy for Greater London over the next 20-25 years. The document also sets out the Mayor's vision for Good Growth – growth that is socially and economically inclusive and environmentally sustainable.
- 4.1.2. Good Growth Policies include:
- GG1 Building strong and inclusive communities
 - GG2 Making the best use of land
 - GG3 Creating a healthy city
 - GG4 Delivering the homes Londoners need
 - GG5 Growing a good economy
 - GG6 Increasing efficiency and resilience
- 4.1.3. Policy H1 Increasing housing supply - sets the ten-year targets for net completions for each local planning authority. Lewisham's target is 16,670 new homes over ten years or 1,664 per annum. This represents a significant increase from our previous annual housing target of 1,385.

Lewisham's adopted Local Plan

- 4.1.4. Lewisham's current spatial strategy in its adopted Core Strategy Development Plan Document (June 2011) identifies the northern section of the A21 from Lewisham town centre to Catford town centre as a Regeneration and Growth Area. It also identifies a large section of the A21 to the South as an Area of Local Regeneration.

Spatial Policy 1

Lewisham Spatial Strategy

1. *All new development will need to contribute positively to the delivery of the vision for Lewisham (see Section 4) and the strategic objectives (see Section 5).*
2. *The Lewisham Spatial Strategy will be achieved by applying the following spatial policies, which identify the type and quantity of development acceptable across the borough:*
 - a. *Regeneration and Growth Areas covering key localities within Lewisham, Catford, Deptford, New Cross/New Cross Gate (Spatial Policy 2, Section 6.2.1)*
 - b. *District hubs covering the District town centres of Blackheath, Forest Hill, Lee Green and Sydenham, and their immediate surrounding residential neighbourhoods (Spatial Policy 3, Section 6.2.2)*
 - c. *Local Hubs covering Brockley Cross, Hither Green, and Bell Green (Spatial Policy 4, Section 6.2.3)*
 - d. *Areas of Stability and Managed Change for the remaining areas of the borough (largely residential) including a Local Regeneration Area focusing on parts of Whitefoot, Downham and Bellingham wards, including Downham District town centre and Southend Village, Bromley Road (Spatial Policy 5, Section 6.2.4)*

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Lewisham's draft Local Plan

- 4.1.5. The A21 is identified in the draft Local Plan Regulation 18 stage “Main Issues and Preferred Approaches” as a strategic corridor for intensification and change with many new site allocations located along its route.
- 4.1.6. Policy OL1 Delivering an Open Lewisham (spatial strategy) states:
- A. *The Council will work positively and alongside local communities and community groups, public and private sector stakeholder, development industry partners and the wider public to realise the Vision for Lewisham, and to deliver the strategic objectives for ‘An Open Lewisham as part of an Open London’ by:*
- d. *Facilitating new development along the north-south A21 corridor...*
- 4.1.7. This higher level policy then informs policies within Part Three of the plan - Lewisham's Places:
- LCA4 A21 Corridor – Central Area
 - LSA4 A21 Corridor – South Area
- 4.1.8. The A21 Development Framework responds in a proactive manner to these policies and others by providing a high level vision for the A21, underpinned by a series of objectives to achieve the vision, a development framework to shape its physical form and guidance for the implementation of these objectives.

4.2. **Council strategies**

- 4.2.1. The Council's Corporate Strategy (2018-2022) outlines the Council's vision to deliver for residents over the next four years. Building on Lewisham's historic values of fairness, equality and putting our community at the heart of everything we do, the Council will create deliverable policies underpinned by a desire to promote vibrant communities, champion local diversity and promote social, economic and environmental sustainability. Delivering this strategy includes the following priority outcomes that relate to the principles within the A21 Development Framework:
- **Tackling the Housing Crisis** – Providing a decent and secure home for everyone.
 - **Building an Inclusive Economy** – Ensuring every resident can access high-quality job opportunities, with decent pay and security in our thriving and inclusive local economy.
 - **Making Lewisham greener**- Everyone enjoys our green spaces and benefits from a healthy environment as we work to protect and improve our local environment.
- 4.2.2. Lewisham's Housing Strategy (2020-2026), includes the following themes that relate to the Framework:
- Delivering the homes that Lewisham needs
 - Preventing homelessness and meeting housing need
 - Improving the quality, standard and safety of housing
 - Supporting our residents to live safe, independent and active lives
 - Strengthening communities and embracing diversity.
- 4.2.3. The A21 Development Framework addresses the above by providing guidance on developing new homes in the borough – many of which will be genuinely affordable which respond positively to the differing character along the corridor. The document also provides advice on high level landscape, public realm and transport

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improvements, creating greener more sustainable development and helping to improve our local town centres.

5. Background

5.1.1. The Council made a successful bid to the Greater London Authority (GLA) Homebuilding Capacity Fund to fund the following three projects:

- **Housing Growth Team** – funding to create a dedicated, multi-disciplinary team within the council to speed up and expand on our ambitious programme of delivering new council housing for the borough.
- **A21 Development Strategy** – funding to produce a placemaking strategy for the central spine of the borough from Lewisham Town Centre to Bellingham and Downham. The study will look at options to improve public transport accessibility, walking and cycling, improvements to green infrastructure, improvements to local centres and businesses along the route as well as looking at potential development sites.
- **Small Sites SPD** – funding to produce a placemaking strategy for the boroughs suburban housing within Downham and Bellingham. The study will explore how design led, suburban intensification could support the improvements to neighbourhood centres, green spaces and other community infrastructure as well as delivery much needed new homes.

5.1.2. Between November 2019-January 2020 the Council held a competitive tender process for the A21 Development Framework using the GLAs Architectural Design and Urbanism Panel (ADUP) framework. Muf art/architecture were awarded the contract in January 2020.

5.1.3. Unfortunately the COVID pandemic had a significant impact on the Muf art/architecture resourcing with key personnel directly affected by the pandemic. Despite the Council being responsive to this and agreeing a number of extensions to the project programme Muf art/architecture were unable to deliver the necessary outputs to a sufficient quality as outlined within the project specification. As such both parties agreed, given the extraordinary circumstances that the best way to move forward would be to terminate the contract and allow the Council to move forward with alternative options.

5.1.4. As a result of the work completed by Muf art/architecture the council had a robust baseline analysis, some good initial public consultation work and the initial outputs of a robust framework approach.

5.1.5. Following this the Council agreed with the GLA to extend the funding deadline and allow the Council to appoint an alternative consultant to complete the project with the remaining budget. The funding deadline for the Homebuilding Capacity Fund was due to expire at the end of March 2021.

5.1.6. The extension to the funding was agreed with the GLA on the basis of:

- a) That these were extraordinary circumstances and not within the control of the council
- b) That a revised brief would be issued to reduce the scope of the project to deliver a development framework instead of an SPD thus ensuring the work could be delivered within the limited budget available
- c) The project timeline for completion would be very compact to avoid prolonging the delay as much as possible beyond the original end of March 2021 deadline.

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- d) Ensuring that any procurement process would be as swift as possible to meet the demands of the above.
- 5.1.7. A single Tender Action was approved in March 2021 and Hawkins Brown who had come 2nd in the original A21 Framework tender process were appointed to complete the project.
- 5.1.8. Following the publication of the committee calendar a further extension to the funding was agreed with the GLA based on an assumption that the project will be successfully completed by the end of the calendar year. If that does not take place and no alternative agreement is reached with the GLA, the Council may need to fund the delivery of the project itself. This is currently unbudgeted. Officers will continue to liaise closely with the GLA to mitigate any risk of this happening.
- 5.1.9. Members should also not that during the project TFL design staff working on the project definition of the A21 were furloughed and unable to feed into the project through its duration. The A21 is a Red Route and ownership, management and maintenance lies with TFL. Following ongoing budget pressures TFL confirmed that they can only work on committed/funded projects and were unable to commit resources to the A21 project. As such the project scope was revised accordingly and whilst the Development Framework sets out initial thoughts and aspirations for the re-configuration of the road and junctions it cannot be tested thoroughly at this stage without partnership working with TFL. This could be picked up at a later date with agreement from TFL.

6. Pre-production Consultation

- 6.1. During the Baseline stage the then appointed consultants Muf architecture carried out consultation at an early stage of the A21 Development Framework. This included:
- Telephone/Video Conference Calling
 - Strategic and Third Sector organisations – Organisations with a stake in the development of the A21 corridor such as TFL, Phoenix Housing and the RCIG Catchment Partnership were invited to on-line meetings to align the ambitions of the Framework with existing and emerging directives.
 - Ward Councillors – Councillors from all wards within the study area were contacted, those from Lewisham Central, Rushy Green and Whitefoot provided detailed feedback using this opportunity to highlight areas of concern including issues around housing, the environment, traffic difficulties and the need for amenities were emphasised.
 - Email questionnaire
 - On completion of the baseline research, the emerging framework was made public via Lewisham Council's website and an email questionnaire was sent to an extensive list of Lewisham-based community organisations and businesses along the A21 Corridor.
 - Critical Friends
 - The design team shared baseline findings for critical review with local organisations recognised to take an active role in local history, the environment and those concerned with cycling and walking
 - Commonplace website
 - Public consultation was held on the baseline research and emerging ideas for the Framework. The website attracted 2,251 visitors, with 54 responses on specific issues within the corridor.
- 6.2. Please refer to A21 Baseline Study (Appendix 2) for further details

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- 6.3. Throughout the production of this work the consultants held a selection of discussions with LBL planning officers including those from Development Management, Conservation, Highways, Trees, Sustainability and Policy.

7. A21 Development Framework Summary

- 7.1. The A21 Development Framework provides a high level strategic vision for the A21 study area, underpinned by a series of objectives to achieve the vision, a development framework to shape its physical form and guidance for the implementation of these objectives.
- 7.2. The site study stretches from Lewisham Town Centre in the north to the borough boundary with Bromley in the south. In order to avoid duplication and any potential confusion the A21 Development Framework does not provide further guidance for areas covered by the Catford Framework or Lewisham Town Centre Local Plan. Lewisham Hospital is also excluded from the scope of this study.
- 7.3. The Framework is split into four main chapters; Introduction and Vision, Overarching Guidance, Character Area Frameworks, Site Guidance:
- 1) Introduction and Vision
 - Project introduction
 - Using the document
 - Vision statement – Capturing the overarching intention of the A21 Development Framework
 - Guiding principles – Addressing the many opportunities of the corridor as a whole. They are a set of specific thematic objectives that can be used to measure any proposals for the A21 area.
 - 2) Overarching Guidance - Provides overarching guidance that applies to all plots that front the A21
 - Overview
 - Building heights
 - A distinctive public realm
 - Architectural character
 - Air Quality
 - 3) Character Area Frameworks – The study area is divided into a series of 7 distinct character areas. Each Character Area Framework describes the principal tactical moves that will strengthen that area’s function and distinctiveness.
 - Lewisham Town Centre
 - Ladywell Village
 - Lewisham Park, Hospital and Greens
 - Rushy Green and Catford
 - Bellingham
 - Southend
 - Downham Centre

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- 4) Site Guidance – Guidance pertaining to individual sites is provided in two forms. Topological Guidance covers a variety of conditions within the character areas, and are organised by site type and scale of intervention. The potential development site section comprises indicative concept schemes and capacity studies indicating design principles and potential number of homes.

- Typological Guidance
- Site Capacity Studies

7.4. The A21 Baseline Study precedes and forms the evidence base for this framework and underpins this document's recommendations. Both documents should be read with reference to each other. See Appendix 2

8. Consultation

8.1. Subject to approval by Mayor and Cabinet on 14 September 2021, the consultation process will run for four weeks and will involve:

- Consulting (by digital mail-out) specific Consultation Bodies, General Consultation Bodies and Other Consultees (to the extent that the Council considers the proposed subject matter affects that body). This would include specific community groups and local organisations.
- Ensuring that the Development Framework and the other material required to support it are accessible on the Lewisham website, and posted to selected online forums and groups to access as many Lewisham residents as possible. The Framework and other material will be accessible at suitable libraries should Covid restrictions allow.
- In addition to the above we will aim to consult as broadly as possible with the community by arranging online virtual sessions to discuss and comment on the guidance.

8.2. After the 4 week consultation period, all representations received will be considered and a final version of the Framework will be prepared for consideration at a future meeting of Sustainable Development Select Committee and reported for adoption by Mayor and Cabinet.

9. Financial implications

9.1. The Framework and supporting documents will be published electronically on the Council's website and only limited hard copies will be produced, these being funded from within the agreed Planning Service budget.

9.2. The cost of developing the Framework is funded through the GLA's Homebuilding Capacity Fund, and the GLA has confirmed its agreement to carry forward funding in order to complete the project by the end of the calendar year.

9.3. There is a small risk that the Council will have to cover costs of approximately £45k if the project isn't completed by the end of the calendar year. The service is liaising closely with the GLA to mitigate this risk.

10. Legal implications

10.1. The Council must comply with their Addendum to the Statement of Community Involvement which sets out how the authority will consult and engage with individuals, communities and other stakeholders

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- 10.2. The Town and Country Planning (Local Planning) (England) Regulations 2012 sets out the main steps in the procedure for the production and adoption of planning documents, as explained in the report.
- 10.3. Section 9D of the Local Government Act 2000 states that any function of the local authority which is not specified in regulations under subsection (3) is to be the responsibility of an executive of the authority under executive arrangements. The Local authorities (Functions and Responsibilities (England) Regulations 2000 specifies that certain functions relating to Development Plan documents are by law the responsibility of the Council. No specific reference is made to the preparation of a Development Framework in the Regulations and as it is not a Development Plan Document it is therefore an executive function.
- 10.4. The Equality Act 2010 (the Act) introduced a public sector equality duty (the equality duty or the duty). It covers the following protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
- 10.5. In summary, the Council must, in the exercise of its functions, have due regard to the need to:
- Eliminate unlawful discrimination, harassment and victimisation and other conduct prohibited by the Act.
 - Advance equality of opportunity between people who share a protected characteristic and those who do not.
 - Foster good relations between people who share a protected characteristic and those who do not.
- 10.6. It is not an absolute requirement to eliminate unlawful discrimination, harassment, victimisation or other prohibited conduct, or to promote equality of opportunity or foster good relations between persons who share a protected characteristic and those who do not. It is a duty to have due regard to the need to achieve the goals listed at 12.4 above.
- 10.7. The weight to be attached to the duty will be dependent on the nature of the decision and the circumstances in which it is made. This is a matter for the Mayor, bearing in mind the issues of relevance and proportionality. The Mayor must understand the impact or likely impact of the decision on those with protected characteristics who are potentially affected by the decision. The extent of the duty will necessarily vary from case to case and due regard is such regard as is appropriate in all the circumstances.
- 10.8. Public Sector Equality Duty and statutory guidance entitled “Equality Act 2010 Services, Public Functions & Associations Statutory Code of Practice”. The Council must have regard to the statutory code in so far as it relates to the duty and attention is drawn to Chapter 11 which deals particularly with the equality duty. The Technical Guidance also covers what public authorities should do to meet the duty. This includes steps that are legally required, as well as recommended actions. The guidance does not have statutory force but nonetheless regard should be had to it, as failure to do so without compelling reason would be of evidential value. The statutory code and the technical guidance can be found at:
<https://www.equalityhumanrights.com/en/advice-and-guidance/equality-act-codes-practice>
<https://www.equalityhumanrights.com/en/advice-and-guidance/equality-act-technical-guidance>
- 10.9. The Equality and Human Rights Commission (EHRC) has previously issued five guides

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for public authorities in England giving advice on the equality duty:

1. The essential guide to the public sector equality duty
2. Meeting the equality duty in policy and decision-making
3. Engagement and the equality duty: A guide for public authorities
4. Objectives and the equality duty. A guide for public authorities
5. Equality Information and the Equality Duty: A Guide for Public Authorities

10.10. The essential guide provides an overview of the equality duty requirements including the general equality duty, the specific duties and who they apply to. It covers what public authorities should do to meet the duty including steps that are legally required, as well as recommended actions. The other four documents provide more detailed guidance on key areas and advice on good practice. Further information and resources are available at:

<https://www.equalityhumanrights.com/en/advice-and-guidance/public-sector-equality-duty-guidance#h1>

11. Equalities implications

- 11.1. The Council's Comprehensive Equality Scheme for 2016-20 provides an overarching framework and focus for the Council's work on equalities and helps ensure compliance with the Equality Act 2010.
- 11.2. The A21 Framework does not have any direct equalities implications.

12. Climate change and environmental implications

- 12.1. There are no direct environmental impacts arising from this report.

13. Crime and disorder implications

- 13.1. There are no direct implications relating to crime and disorder issues.

14. Health and wellbeing implications

- 14.1. There are no direct implications relating to health and wellbeing issues.

15. Conclusion

- 15.1. Sustainable Development Select Committee is asked:
 - d) To note the contents of the draft A21 Framework Document – Appendix 1
 - e) To note the contents of the Baseline Document – Appendix 2
 - f) Advise Mayor and Cabinet of any matters it wishes to be taken into account, or comments made, with regard to the content of the draft Framework, prior to the proposed public consultation.

16. Background papers

- 16.1. Development Management Local Plan
<https://lewisham.gov.uk/myservices/planning/policy/adopted-local-plan/development-policies/development-policy-documents>

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- 16.2. The Publication London Plan December 2020 <https://www.london.gov.uk/what-we-do/planning/london-plan/new-london-plan/publication-london-plan>
- 16.3. Good Quality Homes for All Londoners Housing SPG Consultation Draft October 2020 <https://consult.london.gov.uk/good-quality-homes-for-all-londoners>
- 16.4. Sustainable Development Select Committee report dated 30th April 2019. Reference Local Plan Update to the Council's award of funds from the Homebuilding Capacity Fund can be found at paragraph 9.3 in the report here:
<https://councilmeetings.lewisham.gov.uk/ieListDocuments.aspx?CId=136&MId=5561&Ver=4>

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20. Appendices

20.1. Appendix 1 – A21 Development Framework

20.2. Appendix 2 – A21 Baseline Study

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Sustainable Development Select Committee

Street Environment Services

Date: 15 September 2021

Key decision: No.

Class: Part 1

Ward(s) affected: All

Contributors: Nathan Vear – Interim Head of Street Environment Services
Kenny Wilks – Directorate Support Officer

Outline and recommendations

The purpose of this report is to update the Sustainable Development Select Committee on the progress being made on the Street Environment Services operational review, and in the context of the ongoing Waste Strategy, to offer the opportunity for the Committee to consider the Council's approach to its delivery of waste, recycling and street cleansing services.

Sustainable Development Select Committee is asked:

- To note the contents of this report

Timeline of engagement and decision-making

- Report to Sustainable Development Scrutiny Committee Sep-21

1 Summary

- 1.1 This report presents an overview of the current level of service delivery and a range of options for consideration of the Sustainable Development Scrutiny Committee.

2 Recommendations

- 2.1 To note the contents of this report

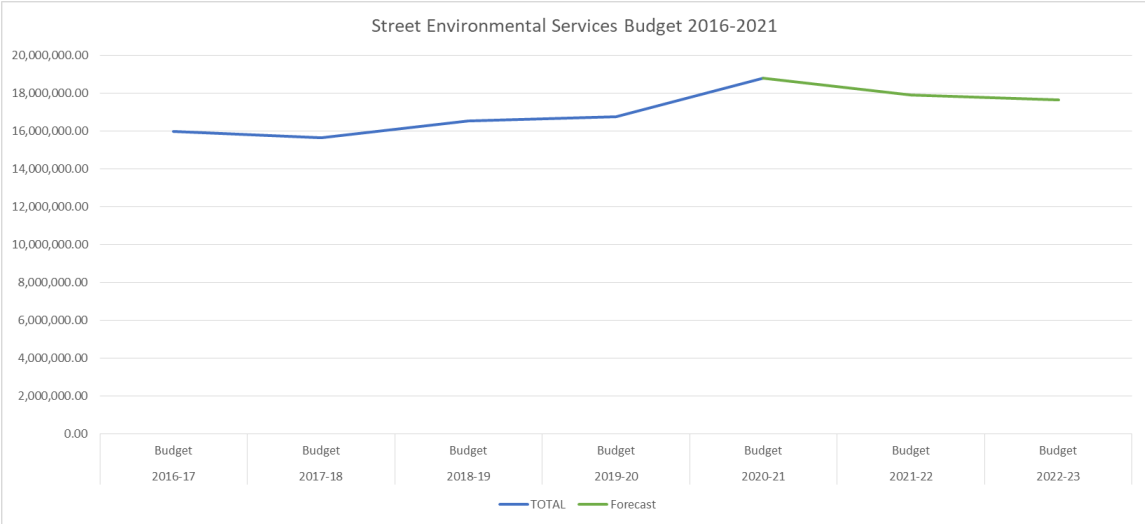
3 Context

- 3.1 The Street Environment service is reviewing and benchmarking its performance to improve resident experience and modernise practices. This includes a review of the waste service, street cleansing and fleet operations. None of the options included in this report affect Lewisham Council's statutory obligations under current environmental legislation.

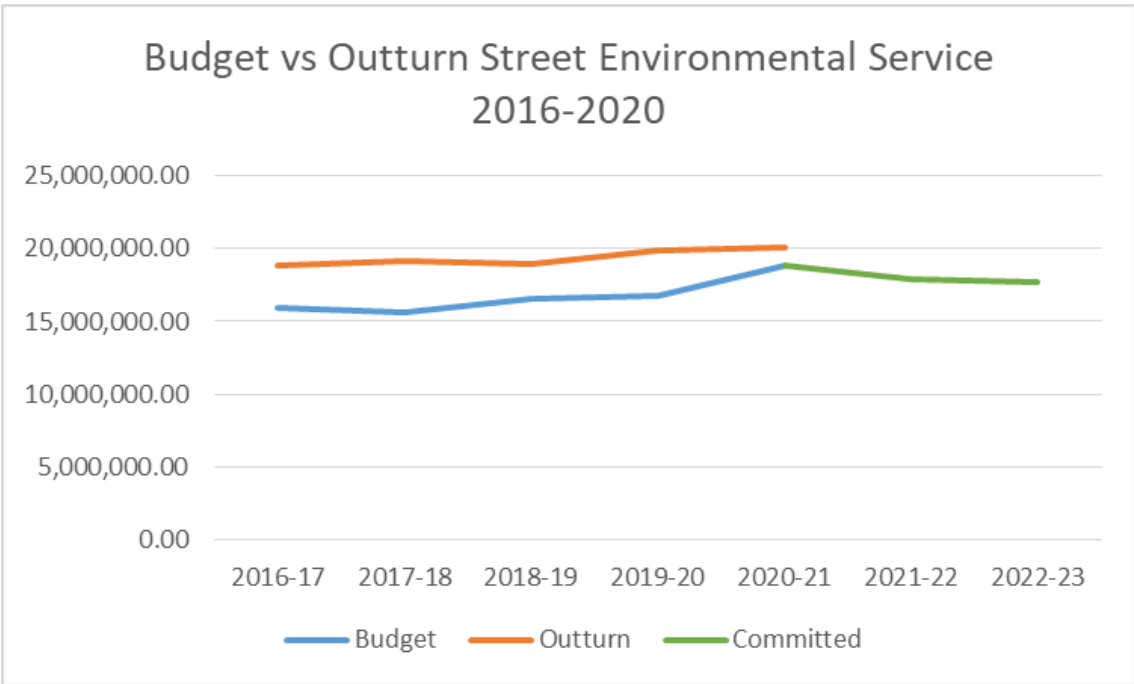
4 Background

4.1 Street Environment Services (SES) comprises services that have a visible and tangible impact on Lewisham’s residents, businesses and visitors, namely: household waste and recycling collection and street cleansing services. The service includes a fleet and garage service that ensures Council-owned vehicles are maintained and are roadworthy.

4.2 Between 2016 and 2020, the service budget increased by approximately £3m due to increases in the street cleansing budget and above inflationary increases with waste disposal costs (see graph below). From FY22/23, the service’s financial envelope will be reduced by £897k, with a further reduction of £250k in FY23/24.

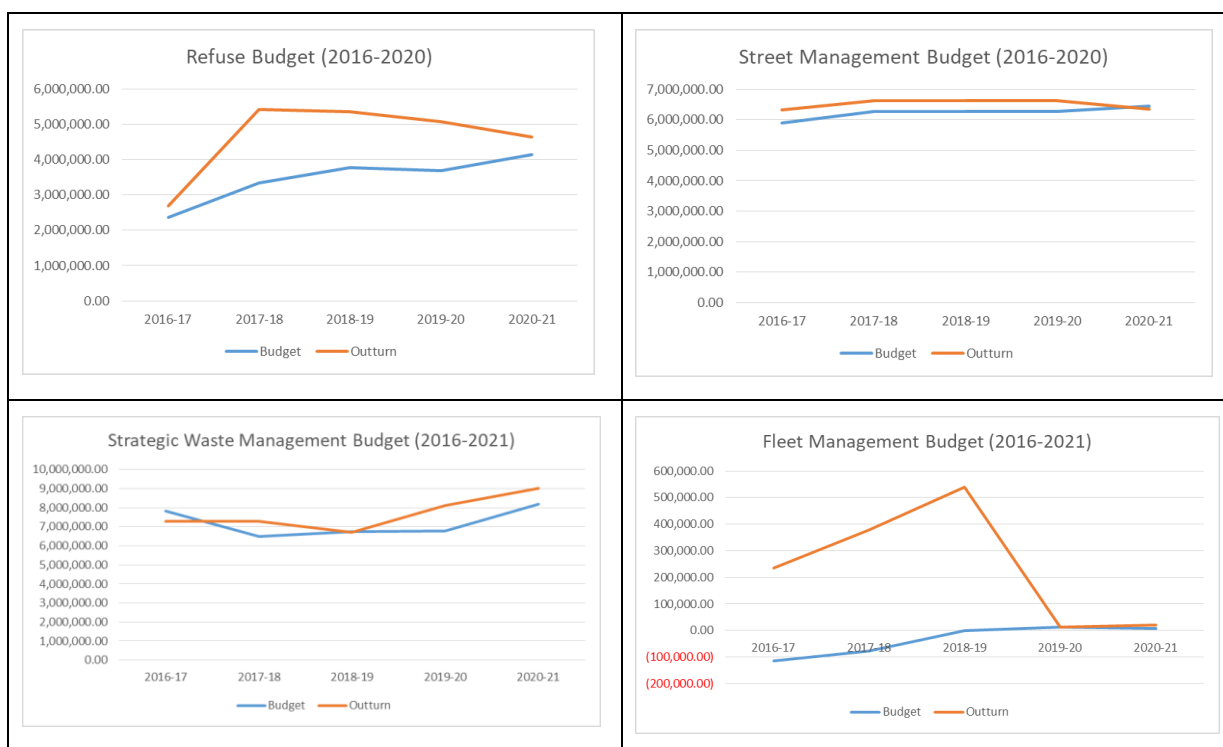


4.3 Although the financial outturn of the service areas has been relatively stable over previous years, the service has historically struggled with delivering a balanced budget. The graph below shows the budget commitment for this year (FY21/22) and next year (FY22/23).



4.4 The financial performance of the four service areas in the service vary,

- Collection services have worked consistently to achieve budget, narrowing the variance between budget and outturn each year.
- Street management services (cleansing) have been relatively stable. While outturn has narrowly exceed budget, the service was on budget in FY20/21 after achieving an in year saving of £200k.
- Strategic waste management (contracts) have experienced above inflationary cost increases from contracts especially on contract renewal extension. The current increases were addressed in the FY21/22 budget process.



4.5 The services are generally considered to be well delivered although there is a need to ensure that services continue to deliver outcomes for residents, business and visitors within an increasingly constrained financial envelope. The principle mechanisms being used to achieve budget outcomes are:

- Greater oversight and control of overtime, vacancy management and use of agency staff
- Non-public facing efficiencies
- Improved productivity
- Adjustments to reporting lines
- Procurement efficiencies

5 The Waste Strategy

- 5.1 The waste strategy has committed the council to adopt new ways of working and procedural changes to deliver of £250k arising from the Waste Strategy. These savings can only be achieved with the Council adopting, through the Waste Strategy, a set of waste objectives and policies that encourage waste reduction and encourage recycling
- 5.2 The Waste Management Strategy – currently in consultation – is a unique opportunity for the Council to set out a clear, ambitious and courageous vision for waste management in the borough. In the context of the Council’s Climate Emergency declaration, there is a need for residents to play their role in ensuring society take responsibility for producing less waste, ensuring all wastes are sorted separated for recycling or reprocessing, and seeing that every citizen contributes to the greener, cleaner Lewisham. It also focuses the Council to consider the environmental, behavioural and financial consequences of future actions.
- 5.3 There is a direct correlation between the behaviour and actions of residents and business and the costs incurred by the Council for waste, recycling and street cleansing services. For example, the more materials recycled, the greater the income to the authority and the less demand for refuse collection and expensive disposal at South East London Combined Heat and Power plant. The less contamination of recycling or green waste bins by resident, the more efficient services will be per collection round and savings to the Council will be made from the avoided costs incurred through dealing with contamination.
- 5.4 The waste strategy, together with the financial benefits that will need to accrue from it, will undoubtedly stimulate the need for a policy-driven review of service delivery. Without prejudice to the waste strategy that will shortly come before the Council for adoption, the waste strategy may prompt, for example, a further fundamental review of the street cleansing operations, variation in waste collection and recycling services, and a review of fees and charges or policies that stimulate reduction in waste volumes and increase recycling capture rates, and modification to the Council’s waste enforcement approach.
- 5.5 To this end, the Sustainable Development Select Commitment are invited to discuss and explore it’s visions for waste and recycling in Lewisham, and the extent to which a set of clear and enforceable policies on all aspects of waste and recycling are desirable to:
- Achieve the council’s ambitious and courageous waste reduction and recycling targets
 - Stimulate the need for a step change in resident waste reduction and recycling behaviour
 - Achieve behaviour- led transformation in waste and recycling services by reducing demand for some waste services, increasing revenue from discretionary non-statutory services and tackling both waste crime and non-compliance.

6 Features of waste strategies in high performing Councils:

- 6.1 When comparing performance amongst local authorities in England it should be remembered that every authority will be different in terms of socio - demographics, topography, collection frequency, budget and resources, disposal outlets and public support.

6.2 The top ten recycling authorities in England 2019/20 (latest figures available)

| Rank | Local Authority | Recycling, Reuse and Composting Rates |
|------|--------------------------------------|---------------------------------------|
| 1 | Three Rivers District Council | 64.1% |
| 2 | South Oxfordshire District Council | 64.0% |
| 3 | Vale of White Horse District Council | 63.3% |
| 4 | East Riding of Yorkshire Council | 63.3% |
| 5 | St Albans City and District Council | 63.0% |
| 6 | Surrey Heath Borough Council | 62.9% |
| 7 | Derbyshire Dales District Council | 61.9% |
| 8 | Rochford District Council | 61.3% |
| 9 | North Somerset Council | 60.6% |
| 10 | East Devon District Council | 60.5% |
| 11 | Stratford-on-Avon District Council | 60.5% |

Source: Defra

- 6.3 The common theme running amongst those local authorities with the best recycling performance (aside from them all being District Councils) is that they have clear policies, aligned to their waste management and climate change strategy, that promote responsible waste management that incorporates waste reduction, re-use and recycling and the circular economy. These policies ensure protocols for kerbside collection services and resident collections service are defined, communicated and implemented.
- 6.4 The exchange of information and feedback on performance is used to encourage participation and congratulate good behaviour for without the support of local people the rates achieved wouldn't be so high. Campaigns, communication and clarity are also evident from their websites, which is clear and easy to understand and provides information on the collection days and procedures, user responsibility and penalties for waste crime.
- 6.5 The campaigns are engaging and relevant to specific topics and seasonal variations (recycling over Christmas – cards, trees, food waste for example).
- 6.6 Adequate resources for regular and frequent household and commercial collections are key as are the resources (financial and human) required for promotion/campaigns/data capture etc.

7 Street cleanliness

- 7.1 There is no longer a requirement to undertake and provide performance indicators for street cleanliness and environmental quality to measure and compare the cleanliness standards achieved nationally. As a result, identifying and benchmarking high performing authorities is problematic.
- 7.2 Many local authorities have moved away from the traditional manual beat sweeping and either replaced or supported reduced beat sweeping with mechanical sweeping machines, and/or mobile sweeping teams that can remove litter sacks/small fly tips

during their visit to the street. Changes to approaches and methods are achieved by adopting policies that stimulate service transformation.

- 7.3 This modern approach to street cleaning is cost effective and efficient but requires capital investment in equipment on an invest to save basis as over 5 years.
- 7.4 Authorities that have invested in a quality built street environment also had the foresight to invest in equipment that would enable pavements to be regularly washed, detritus/weeds to be cleared away, and fly posting and graffiti to be cleaned before it became a significant problem requiring more attention and expenditure.
- 7.5 The Camden Boulevard project from 2000 is a good example. The project was a 4 year capital programme rebuilding the street scape in several town centres but also investing in cleaning equipment and resources to maintain a clean street environment to be enjoyed by residents, visitors and businesses. In the context of our Council's financial situation, this might not be feasible.
- 7.6 20-years later, in Camden the same method of cleanliness is in use and the streetscape is still maintained to a very high standard.
- 7.7 An investment in cleanliness should be considered when any regeneration project involving the streetscape is planned – quite often it is overlooked to the detriment of the long term viability of the 'feeling of well-being' created by clean, well maintained public spaces.

8 Conclusion

- 8.1 In the context of the Council's financial constraints, the service is seeking to modernise and is looking at:
- a programme of multiple work streams including mechanisation of street cleansing,
 - resident-led approaches that reduce the need to intervention,
 - behavioural changes through the waste strategy and,
 - developing a waste strategy the enables Lewisham to be the best in class.

9 Financial implications

- 9.1 There are no direct financial implications associated with considering this report. Any proposals or projects arising from this paper will be detailed in future reports and will include the relevant financial implications.

10 Legal implications

- 10.1 There are no direct legal implications associated with considering this report. Any proposals or projects arising from this paper will be detailed in future reports and will include the relevant legal implications.

11 Equalities implications

- 11.1 An Equalities Analysis will be carried out to identify any evidence or views that suggest that different equality or other protected groups could be adversely and/or disproportionately impacted by the proposal.
- 11.2 The majority of the proposals will make a positive impact on the Borough, which will be beneficial for all, regardless of their background.

12 Climate change and environmental implications

12.1 Moving waste up the waste hierarchy by ensuring more waste is re-used or recycled rather than sent for incineration or landfill contributes to the Council's efforts to mitigate the impact of climate change by reducing the carbon footprint of the council waste management service.

13 Crime and disorder implications

13.1 There are no direct crime and disorder implications associated with this report.

14 Health and wellbeing implications

14.1 There are no direct health and wellbeing implications associated with this report.

15 Background papers

Waste Strategy – July 2021

16 Glossary

| Term | Definition |
|-------------|-----------------------------|
| SES | Street Environment Services |

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Shola Ojo. Principal Accountant.

Comments for and on behalf of the Director of Law, Governance and HR:

Paula Young, Senior Lawyer.

Appendix A – London Councils League Tables 2019-20 Overall Performance

(<https://www.letsrecycle.com/councils/league-tables/2019-20-overall-performance/>)

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| Councils League Tables 2019-20 Overall Performance | | | | | | |
|--|------------------------------------|---------------------------------|---|-------------------------------|---|--|
| Recycling Rate Rank in England | Borough Name | Collection or Unitary Authority | Percentage of household waste sent for reuse, recycling or composting | Recycling Rate Rank in London | Collected household waste per person (kg) | Collected household waste per person (kg) Rank in London |
| 326 | Camden LB | C | 25.9% | 25 | 216.7 | 1 |
| 307 | Islington LB | C | 29.6% | 20 | 224.1 | 2 |
| 338 | Tower Hamlets LB | U | 21.5% | 30 | 226.8 | 3 |
| 293 | Lambeth LB | C | 31.7% | 17 | 235.2 | 4 |
| 103 | Ealing LB | C | 48.3% | 5 | 244.2 | 5 |
| 328 | Hammersmith and Fulham LB | C | 25.5% | 26 | 246.1 | 6 |
| 335 | Wandsworth LB | C | 23.7% | 29 | 284.4 | 7 |
| 269 | Brent LB | C | 34.2% | 12 | 288.7 | 8 |
| 316 | Hackney LB | C | 28.3% | 23 | 301.1 | 9 |
| 95 | Croydon LB | U | 49.2% | 3 | 306.4 | 10 |
| 306 | Haringey LB | C | 29.7% | 19 | 308.3 | 11 |
| 321 | Lewisham LB | U | 26.6% | 24 | 319.9 | 12 |
| 297 | Hounslow LB | C | 31.5% | 18 | 321.7 | 13 |
| 241 | Hillingdon LB | C | 37.4% | 10 | 323.4 | 14 |
| 315 | Royal B. of Kensington and Chelsea | C | 28.6% | 22 | 332.7 | 15 |
| 191 | Merton LB | U | 42.2% | 7 | 334.3 | 16 |
| 339 | Westminster City Council | U | 20.4% | 31 | 337.8 | 17 |
| 340 | Newham LB | C | 20.3% | 32 | 339.9 | 18 |
| 286 | Waltham Forest LB | C | 32.3% | 15 | 343.3 | 19 |
| 329 | Redbridge LB | C | 25.4% | 27 | 344.2 | 20 |
| 260 | Southwark LB | U | 35.1% | 11 | 345.8 | 21 |
| 99 | Sutton LB | U | 48.5% | 4 | 352.7 | 22 |
| 282 | Enfield LB | C | 33.1% | 14 | 353.5 | 23 |
| 281 | Greenwich LB | U | 33.2% | 13 | 354.9 | 24 |
| 288 | Barnet LB | C | 32.0% | 16 | 354.9 | 24 |
| 228 | Harrow LB | C | 38.8% | 8 | 359.4 | 26 |
| 76 | Bromley LB | U | 50.9% | 2 | 371 | 27 |
| 166 | Richmond upon Thames LB | C | 43.6% | 6 | 375.7 | 28 |
| 47 | Bexley LB | U | 54.2% | 1 | 380.5 | 29 |
| 238 | Havering LB | C | 37.5% | 9 | 395.4 | 30 |
| 313 | City of London | U | 28.9% | 21 | 407.1 | 31 |
| 330 | Barking and Dagenham LB | C | 25.2% | 28 | 422.9 | 32 |

Source: <https://www.letsrecycle.com/councils/league-tables/2019-20-overall-performance/>

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Sustainable Development Select Committee

Select Committee Work Programme Report

Date: 15 September 2021

Key decision: No.

Class: Part 1

Ward(s) affected: Not applicable

Contributors: Assistant Chief Executive (Scrutiny Manager)

Outline and recommendations

This report gives Committee members an opportunity to review the Committee's work programme and make any changes required.

The Committee is asked to:

- To review the work programme attached at **appendix B**.
- Note the four strategic themes of the borough's recovery plan: 'Future Lewisham'
- To consider the items for the next meeting and specify the information required.
- To review the forward plan of key decisions at **appendix E** to consider whether there are any items for further scrutiny.

Timeline of decision-making

Work Programme 2021-22 – draft agreed on 30 June 2021

Work Programme 2021-22 – agreed by Business Panel 20 July 2021

1. Summary

- 1.1. The Committee proposed a draft work programme at the beginning of the municipal year. This was considered alongside the draft work programmes of the other select committees and agreed by Business Panel on 20 July 2021.
- 1.2. The work programme should be reviewed at each meeting to take account of changing priorities.

2. Recommendations

2.1. The Committee is asked to:

- To review the work programme attached at **appendix B**.
- Note the four strategic themes of the borough's recovery plan: 'Future Lewisham'
- Consider the items for the next meeting and specify what evidence is required, including being clear about the information the committee wishes to be included in officer reports.
- To review the forward plan of key decisions at **appendix E** to consider whether there are any items for further scrutiny.

3. Work Programming

3.1. When reviewing the work programme the Committee should consider the following:

3.2. The Committee's terms of reference (Appendix A).

3.3. Whether any urgent issues have arisen that require scrutiny. If so, consider to the prioritisation process (Appendix C) and the Effective Scrutiny Guidelines (Appendix D)

3.4. Whether a committee meeting is the most effective forum for scrutinising the issue. For example, would a briefing be more appropriate?

3.5. Whether there is time to consider the item - could any work programme items be removed or rescheduled?

3.6. Whether the item links to the priorities set out in the [Corporate Strategy for 2018-2022](#):

- [Open Lewisham](#) - Lewisham is a welcoming place of safety for all, where we celebrate the diversity that strengthens us.
- [Tackling the housing crisis](#) - Everyone has a decent home that is secure and affordable.
- [Giving children and young people the best start in life](#) - Every child has access to an outstanding and inspiring education, and is given the support they need to keep them safe, well and able to achieve their full potential.
- [Building an inclusive local economy](#) - Everyone can access high-quality job opportunities, with decent pay and security in our thriving and inclusive local economy.
- [Delivering and defending: health, social care and support](#) - Ensuring everyone receives the health, mental health, social care and support services they need.
- [Making Lewisham greener](#) - Everyone enjoys our green spaces, and benefits from a healthy environment as we work to protect and improve our local environment.
- [Building safer communities](#) - Every resident feels safe and secure living here as we work together towards a borough free from the fear of crime.

3.7. The Committee should also note and take into account the four strategic themes of the borough's Covid-19 recovery plan, 'Future Lewisham', which support what we want for every single resident and that we know are what we need to focus on locally:

3.8. An economically sound future

We are working to get the borough back in business, with a future where everyone has the jobs and skills they need to get the best that London has to offer.

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We are a borough with businesses that are adaptable and prepared for change, a thriving local economy that sees 'local' as the first and best choice, with digital inclusion at the heart of our plans. We do all we can to support residents into jobs that pay fairly and provide families with the opportunities and security they deserve.

3.9. **A healthy and well future**

Good health and wellbeing should be something we can all depend on, something that is equally accessible to everyone.

We know this is much wider than 'medicine' and the NHS. Our health and well-being is also dependent on our housing, the air we breathe, our support networks and more. We will make sure to pay as much attention and invest as much effort into improving these wider factors and taking action on inequality at every turn. Rectifying health inequalities and developing good mental health & wellbeing for everyone drives what we do.

3.10. **A greener future**

Our next steps will be our greenest yet, continuing our efforts to preserve our climate for future generations and ensuring everyone can enjoy the place we call home.

We will capture and build on the best of what we saw from the increase in walking and cycling locally, and all the other ways our environment benefitted from behaviour changes over the last year. We will nurture and protect the place we call home so that we can continue to appreciate its benefits for generations to come.

3.11. **A future we all have a part in**

We work together as one borough, within our communities and identities, to harness the power of volunteering and community spirit that has helped get us through the last year.

We will work alongside our strongest asset – our community – to strengthen and enhance our borough for everyone. We achieve more together and being connected and taking an active role in our borough benefits us all. Our year as Borough of Culture 2022 will be Lewisham's best year yet, celebrating our fantastic part of London and providing opportunities for everyone to connect and get involved in our local community.

3.12. The Committee is recommended to schedule **two substantive items per meeting**, leaving space available for Mayor and Cabinet responses and other urgent business as the need arises throughout the year.

3.13. Provision is made for meetings to last for up to 2.5 hours, but the committee should aim to **manage its business within 2 hours**. In exceptional cases the committee may decide to suspend standing orders and extend the meeting for a further 30 minutes to conclude any urgent business.

4. The next meeting

- 4.1. The following item is scheduled for the next meeting. The Committee should clearly define the information and analysis it wishes to see in the officer report.

| Agenda Item | Review type |
|---|--------------------|
| Implementation of the transport strategy: walking, cycle strategy and health neighbourhoods | Policy development |

5. Referrals

- 5.1. Below is a list of the referrals the Committee has made in this municipal year.

| Referral title | Date of referral | Date considered by Mayor and Cabinet | Response due at Mayor and Cabinet | Response due at Committee |
|--|------------------|--------------------------------------|-----------------------------------|---------------------------|
| Railway Children Urban National Park: neighbourhood plans and environmental protection | 15 Sep 20 | 16 Sep 20 | 14 Sep 21 | 15 Sep 21 |
| Draft waste strategy | 30 Jun 21 | 14 Jul 21 | Tbc | Tbc |
| Emission based short-stay parking and motorcycle parking charges | 30 Jun 21 | 14 Jul 21 | Tbc | Tbc |
| Catford regeneration masterplan | 30 Jun 21 | 14 Jul 21 | Tbc | Tbc |

6. Financial implications

- 6.1. There are no direct financial implications arising from the implementation of the recommendations in this report. Items on the Committee's work programme will have financial implications and these will need to be considered as part of the reports on those items.

7. Legal implications

- 7.1. In accordance with the Council's Constitution, all scrutiny select committees must devise and submit a work programme to the Business Panel at the start of each municipal year.

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8. Equalities implications

- 8.1. The [Equality Act 2010](#) (The Act) legally protects people from discrimination in the workplace and in wider society. It replaced the previous anti-discrimination laws with a single act, making the law easier to understand and strengthen protection in certain situations. It covers the following nine protected characteristics: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
- 8.2. The Act also imposes a public sector equality duty. This means that in public bodies, of which this Council is designated, they must consider all individuals in carrying out their day-to-day work when shaping policy, in delivering services and in relation to their own employees. It also requires public bodies to:
- Have due regard to the need to eliminate discrimination
 - Advance equality of opportunity
 - Foster good relations between different people when carrying out their activities
- 8.3. The Council recognises diversity is one of its strengths and is committed to creating a more inclusive community. Therefore, having due regard to the Act, is confirmation of the Council's commitment to eliminating all forms of discrimination against any group within the community and to actively promote an equality of opportunity and positive community partnership.
- 8.4. The delivery of the Council's equalities objectives is to be achieved through the delivery of all of the Council's strategies, plans and procedures. As such, all select committees and other scrutiny bodies, when planning their work and scrutinising items, bear in mind the delivery of the Council's equality objectives.
- 8.5. Scrutiny tries to make sure that its work reflects the diversity of Lewisham's communities and that the views of residents are fairly represented in scrutiny processes. Any recommendations arising from scrutiny work support the Council's corporate strategy and reflect the needs of local residents

9. Climate change and environmental implications

- 9.1. There are no direct climate change or environmental implications arising from the implementation of the recommendation in this report. However, in February 2019 Lewisham Council declared a Climate Emergency and proposed a target to make the borough carbon neutral by 2030. The declaration tasked the Sustainable Development Committee with scrutinising the Council's emerging plans. Items on the work programme will have climate change and environmental implications and all reports considered by the Committee should acknowledge this.

10. Crime and disorder implications

- 10.1. There are no direct crime and disorder implications arising from the implementation of the recommendations in this report. Items on the Committee's work programme may have crime and disorder implications and these will need to be considered as part of the reports on those items.

11. Health and wellbeing implications

- 11.1. There are no direct health and wellbeing implications arising from the implementation of the recommendations in this report. Items on the Committee's work programme may have health and wellbeing implications and these will need to be considered as part of the reports on those items.

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12. Report author and contact

If you have any questions about this report please contact Timothy Andrew (Scrutiny Manager) timothy.andrew@lewisham.gov.uk

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13. Appendix A - Select Committee Terms of Reference

The following roles are common to all select committees:

(a) General functions

- To review and scrutinise decisions made and actions taken in relation to executive and non-executive functions
- To make reports and recommendations to the Council or the executive, arising out of such review and scrutiny in relation to any executive or non-executive function
- To make reports or recommendations to the Council and/or Executive in relation to matters affecting the area or its residents
- The right to require the attendance of members and officers to answer questions includes a right to require a member to attend to answer questions on up and coming decisions

(b) Policy development

- To assist the executive in matters of policy development by in depth analysis of strategic policy issues facing the Council for report and/or recommendation to the Executive or Council or committee as appropriate
- To conduct research, community and/or other consultation in the analysis of policy options available to the Council
- To liaise with other public organisations operating in the borough – both national, regional and local, to ensure that the interests of local people are enhanced by collaborative working in policy development wherever possible

(c) Scrutiny

- To scrutinise the decisions made by and the performance of the Executive and other committees and Council officers both in relation to individual decisions made and over time
- To scrutinise previous performance of the Council in relation to its policy objectives/performance targets and/or particular service areas
- To question members of the Executive or appropriate committees and executive directors personally about decisions
- To question members of the Executive or appropriate committees and executive directors in relation to previous performance whether generally in comparison with service plans and targets over time or in relation to particular initiatives which have been implemented
- To scrutinise the performance of other public bodies in the borough and to invite them to make reports to and/or address the select committee/Business Panel and local people about their activities and performance
- To question and gather evidence from any person outside the Council (with their consent)
- To make recommendations to the Executive or appropriate committee and/or Council arising from the outcome of the scrutiny process

(d) Community representation

- To promote and put into effect closer links between overview and scrutiny members and the local community
- To encourage and stimulate an enhanced community representative role for overview and scrutiny members including enhanced methods of consultation with local people
- To liaise with the Council's ward assemblies so that the local community might participate in the democratic process and where it considers it appropriate to seek the views of the ward assemblies on matters that affect or are likely to affect the local areas, including accepting items for the agenda of the appropriate select committee from ward assemblies.
- To keep the Council's local ward assemblies under review and to make recommendations

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to the Executive and/or Council as to how participation in the democratic process by local people can be enhanced

- To receive petitions, deputations and representations from local people and other stakeholders about areas of concern within their overview and scrutiny remit, to refer them to the Executive, appropriate committee or officer for action, with a recommendation or report if the committee considers that necessary
- To consider any referral within their remit referred to it by a member under the Councillor Call for Action, and if they consider it appropriate to scrutinise decisions and/or actions taken in relation to that matter, and/or make recommendations/report to the Executive (for executive matters) or the Council (non-executive matters).

(e) Finance

- To exercise overall responsibility for finances made available to it for use in the performance of its overview and scrutiny function.

(f) Work programme

- As far as possible to draw up a draft annual work programme in each municipal year for consideration by the overview and scrutiny Business Panel. Once approved by the Business Panel, the relevant select committee will implement the programme during that municipal year. Nothing in this arrangement inhibits the right of every member of a select committee (or the Business Panel) to place an item on the agenda of that select committee (or Business Panel respectively) for discussion.
- The Council and the Executive will also be able to request that the overview and scrutiny select committee research and/or report on matters of concern and the select committee will consider whether the work can be carried out as requested. If it can be accommodated, the select committee will perform it. If the committee has reservations about performing the requested work, it will refer the matter to the Business Panel for decision.

Sustainable Development has specific responsibilities for the following:

- (a) To exercise all the functions and roles of the overview and scrutiny committee in relation to the following matters:
- to examine issues relating to the protection of the environment including 'green' issues such as the conservation of natural resources, air quality, energy efficiency and conservation and/or the reduction of all types of pollution and make recommendations to the Mayor and Cabinet as appropriate;
 - to comment and consult on and make recommendations to the Mayor and Cabinet in relation to the following:
 - i. sustainable development, economic development, business support, employment and training;
 - ii. the formulation of the Council's planning policies, (including the preparation of the Council's Local Development Documents and other local plans for the use and development of land, but excluding planning control and building control functions);
 - iii. highways, parking, traffic and transport, and urban regeneration;
 - iv. the environment including waste disposal, environmental health, street and market trading (but not the granting of licences and related matters);

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v. public protection, refuse collection and disposal, street cleaning, consumer protection, cemeteries and crematoria;

vi generally to examine the performance of the Mayor and Cabinet in relation to the matters listed at (i) to (v) above.

- the review and scrutiny of the exercise by risk management authorities of flood risk management and coastal erosion risk management affecting the area.

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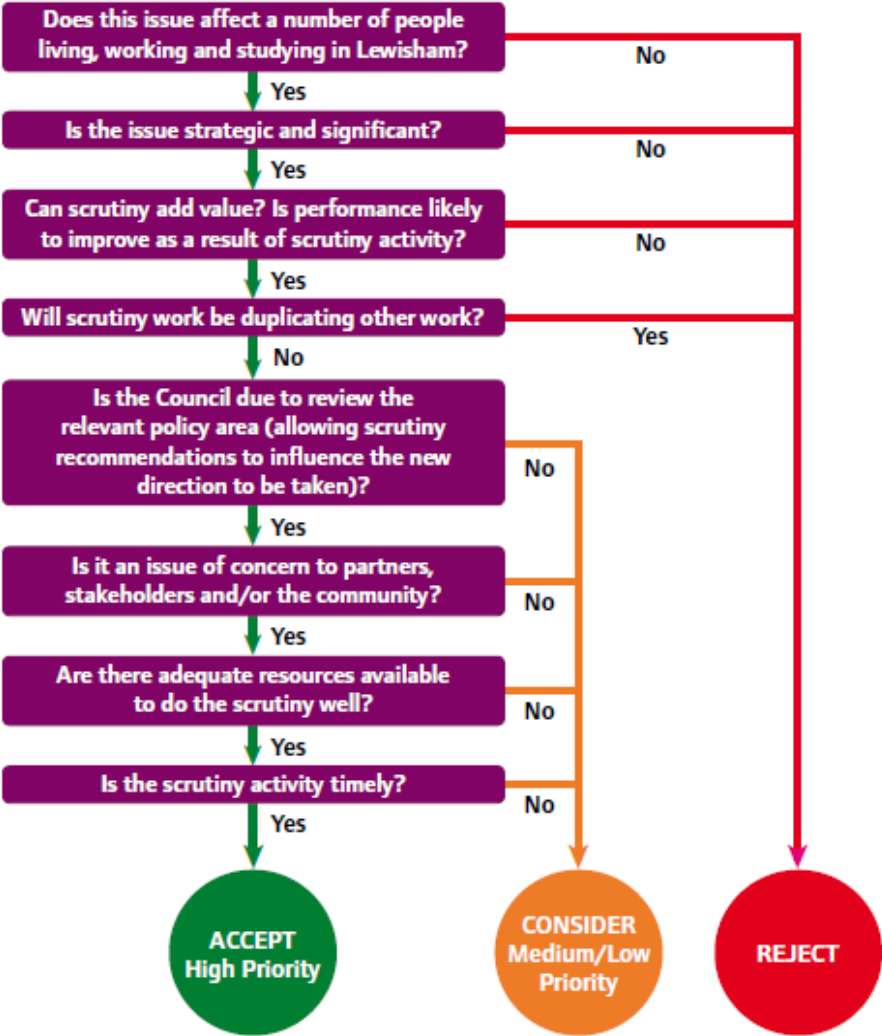
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Appendix C

The flowchart below is designed to help Members decide which items should be added to the work programme. It is important to focus on areas where the Committee will influence decision-making.

Scrutiny work programme – prioritisation process



Appendix D

Effective Scrutiny Guidelines

At Lewisham we:

1. Prioritise

It is more effective to look at a small number of key issues in an in-depth way, than skim the surface of everything falling within scrutiny's remit. We try to focus on issues of concern to the community and/or matters that are linked to our corporate priorities. We only add items to the work programme if we are certain our consideration of the matter will make a real and tangible difference.

2. Are independent

Scrutiny is led by Scrutiny Members. Scrutiny Members are in charge of the work programme and, for every item, we specify what evidence we require and what information we would like to see in any officer reports that are prepared. We are not whipped by our political party or unduly influenced by the Cabinet or senior officers.

3. Work collectively

If we collectively agree in advance what we want to achieve in relation to each item under consideration, including what the key lines of enquiry should be, we can work as a team to question witnesses and ensure that all the required evidence is gathered. Scrutiny is impartial and the scrutiny process should be free from political point scoring and not used to further party political objectives.

4. Engage

Involving residents helps scrutiny access a wider range of ideas and knowledge, listen to a broader range of voices and better understand the opinions of residents and service users. Engagement helps ensure that recommendations result in residents' wants and needs being more effectively met.

5. Make SMART evidence-based recommendations

We make recommendations that are based on solid, triangulated evidence – where a variety of sources of evidence point to a change in practice that will positively alter outcomes. We recognise that recommendations are more powerful if they are:

- Specific (simple, sensible, significant).
- Measurable (meaningful, motivating).
- Achievable (agreed, attainable).
- Relevant (reasonable, realistic and resourced, results-based).
- Time bound (time-based, time limited, time/cost limited, timely, time-sensitive).

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Sustainable Development Select Committee work plan 2021-22

| Item | Type | Corporate priority | 30-Jun-21 | 15-Sep-21 | 10-Nov-21 | 23-Nov-21 | 18-Jan-21 |
|--|------------------------|--------------------|-----------|-----------|-----------|-----------|-----------|
| Catford Town Centre Regeneration: masterplan framework | Performance monitoring | All | | | | | |
| Emissions based short stay parking and motorcycle charging | Policy development | CP6 | | | | | |
| Waste strategy | Policy development | CP6 | | | | | |
| A21 Strategy | Policy development | CP6 | | | | | |
| Environmental operations review (including mechanisation proposal) | Standard item | CP6 | | | | | |
| Implementation of the transport strategy: walking, cycling strategy and healthy neighbourhoods | Policy development | CP6 | | | | | |
| Budget cuts | Standard item | All | | | | | |
| Local plan consultation update (regulation 19 approval) | Performance monitoring | CP6 | | | | | |
| Climate Emergency action plan | Performance monitoring | All | | | | | |

Information items

| | | | | | | | |
|---|----------------------|-----|--|--|--|--|--|
| Annual parking report | Information | CP6 | | | | | |
| Biodiversity action plan | Information/briefing | CP6 | | | | | |
| Parks and Open Space Annual Monitoring Report | Information | CP6 | | | | | |
| Small Spaces Supplementary Planning Document | Information/briefing | All | | | | | |
| Flood risk management | Information/briefing | CP6 | | | | | |
| Major planning developments update (incl Bakerloo line) | Information | CP6 | | | | | |
| Economic recovery on the high street | Information/briefing | CP4 | | | | | |
| Borough of culture creative legacy | Information | All | | | | | |

Corporate priority (2) - **tackling the housing crisis** - 'everyone has a decent home that is secure and affordable'.

Corporate priority (4) - **building an inclusive local economy** - 'everyone can access high-quality job opportunities, with decent pay and security in our thriving and inclusive local economy'.

Corporate priority (6) - **making Lewisham greener** - 'everyone enjoys our green spaces, and benefits from a healthy environment as we work to protect and improve our local environment'.

Corporate Priorities

Priority

| | | |
|---|---|------|
| 1 | Open Lewisham | CP 1 |
| 2 | Tackling the Housing Crisis | CP 2 |
| 3 | Giving Children and young people the best start in life. | CP 3 |
| 4 | Building an inclusive local economy | CP 4 |
| 5 | Delivering and defending: health, social care and support | CP 5 |
| 6 | Making Lewisham greener | CP 6 |
| 7 | Building Safer Communities | CP 7 |

FORWARD PLAN OF KEY DECISIONS

Forward Plan September 2021 - December 2021

This Forward Plan sets out the key decisions the Council expects to take during the next four months.

Anyone wishing to make representations on a decision should submit them in writing as soon as possible to the relevant contact officer (shown as number (7) in the key overleaf). Any representations made less than 3 days before the meeting should be sent to Kevin Flaherty 0208 3149327, the Local Democracy Officer, at the Council Offices or kevin.flaherty@lewisham.gov.uk. However the deadline will be 4pm on the working day prior to the meeting.

A “key decision”* means an executive decision which is likely to:

- (a) result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council’s budget for the service or function to which the decision relates;
- (b) be significant in terms of its effects on communities living or working in an area comprising two or more wards.

FORWARD PLAN – KEY DECISIONS

| Date included in forward plan | Description of matter under consideration | Date of Decision Decision maker | Responsible Officers / Portfolios | Consultation Details | Background papers / materials |
|--------------------------------------|--|--|---|-----------------------------|--------------------------------------|
| August 2021 | Procurement of Lewisham Advocacy Hub | 14/09/21 Mayor and Cabinet | Polly Pascoe, Integrated Commissioning Manager and Councillor Chris Best, Cabinet Member for Health and Adult Social Care | | |
| April 2021 | Reginald Road Land Assembly parts 1 & 2 | 14/09/21 Mayor and Cabinet | James Ringwood, Housing Delivery Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| August 2021 | Main Grants Programme 2022-25 | 14/09/21 Mayor and Cabinet | James Lee, Director of Communities, Partnerships and Leisure and Councillor Kim Powell, Cabinet member for Business and Community Wealth Building | | |
| August 2021 | NCIL ward proposals | 14/09/21 Mayor and Cabinet | James Lee, Director of Communities, Partnerships and Leisure and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| August 2021 | Cockpit Arts Deptford Redevelopment | 14/09/21 Mayor and Cabinet | Karen Fiagbe, Economy, Jobs and Partnerships Manger and Councillor Kim Powell, Cabinet member for Business and Community Wealth Building | | |

FORWARD PLAN – KEY DECISIONS

| Date included in forward plan | Description of matter under consideration | Date of Decision Decision maker | Responsible Officers / Portfolios | Consultation Details | Background papers / materials |
|-------------------------------|--|--|---|----------------------|-------------------------------|
| August 2021 | Novation of Stock Transfer Agreement for Grove Park between L&Q and Phoenix | 14/09/21 Mayor and Cabinet | Fenella Beckman, Director of Housing and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| August 2021 | Adult Social Care service-wide review | 14/09/21 Mayor and Cabinet | Tom Brown, Executive Director for Community Services and Councillor Chris Best, Cabinet Member for Health and Adult Social Care | | |
| August 2021 | Green and Resilient Spaces Fund - Permission to Bid | 28/09/21 Executive Director for Housing, Regeneration & Environment | Adam Platts, Project Manager and Councillor Patrick Codd, Cabinet Member for Environment & Transport | | |
| August 2021 | Procurement Lewisham Appropriate Adult Service for Vulnerable Adults | 28/09/21 Executive Director for Community Services | Polly Pascoe, Integrated Commissioning Manager and Councillor Chris Best, Cabinet Member for Health and Adult Social Care | | |
| August 2021 | Extentsion of New Hope Mental Health Supported Housing Project | 28/09/21 Executive Director for Community Services | Polly Pascoe, Integrated Commissioning Manager and Councillor Chris Best, Cabinet Member for Health and Adult Social Care | | |
| August 2021 | Contract Award Public Sector Decarbonisation Scheme | 28/09/21 Executive Director | Lemuel Dickie-Johnson, Project Manager Capital | | |

FORWARD PLAN – KEY DECISIONS

| Date included in forward plan | Description of matter under consideration | Date of Decision Decision maker | Responsible Officers / Portfolios | Consultation Details | Background papers / materials |
|-------------------------------|---|--|---|----------------------|-------------------------------|
| | works Dalmain Primary School | for Corporate Services | Delivery Programme and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance | | |
| August 2021 | Contract Award Public Sector Decarbonisation Scheme works at Donderry Primary School | 28/09/21 Executive Director for Corporate Services | Lemuel Dickie-Johnson, Project Manager Capital Delivery Programme and Councillor Chris Barnham, Cabinet Member for Children's Services and School Performance | | |
| August 2021 | Morton House works contract award | 28/09/21 Executive Director for Housing, Regeneration & Environment | Iqbal Iffat, Project Manager Capital Programme Delivery and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| August 2021 | Approval CRPL Business Plan for 2020 -2023 | 29/09/21 Council | Kplom Lotsu, SGM Capital Programmes and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| | Statement of Council Accounts 2020-21 | 29/09/21 Council | Kathy Freeman, Executive Director for Corporate Resources and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources | | |

FORWARD PLAN – KEY DECISIONS

| Date included in forward plan | Description of matter under consideration | Date of Decision Decision maker | Responsible Officers / Portfolios | Consultation Details | Background papers / materials |
|--------------------------------------|---|--|--|-----------------------------|--------------------------------------|
| August 2021 | Procurement of Housing Management System and implementation of a Customer Relationship Management System | 06/10/21 Mayor and Cabinet | Jamie Parris, IT Procurement Specialist and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources | | |
| August 2021 | New Parking Enforcement arrangements on Lewisham Homes and RB3 managed Housing Estates - outcome of Section 105 consultation | 06/10/21 Mayor and Cabinet | Ella McCarthy, Housing Partnership and Insight Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| August 2021 | Broadway Theatre Principle Contractor award contract delegation of authority (Part 1 and 2) | 06/10/21 Mayor and Cabinet | Petra Marshall, Community Resources Manager and Councillor Andre Bourne, Cabinet member for Culture | | |
| August 2021 | Leisure Management Arrangements | 06/10/21 Mayor and Cabinet | James Lee, Director of Communities, Partnerships and Leisure and Councillor Andre Bourne, Cabinet member for Culture | | |
| December 2020 | Approval of a new Housing Allocations Scheme' | 06/10/21 Mayor and Cabinet | Michael Moncrieff, Housing Policy & Partnerships Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| November 2019 | Approval to appoint operator for concessions contract at the | 06/10/21 Mayor and Cabinet | Gavin Plaskitt, Programme Manager and | | |

| FORWARD PLAN – KEY DECISIONS | | | | | |
|--------------------------------------|---|--|--|-----------------------------|--------------------------------------|
| Date included in forward plan | Description of matter under consideration | Date of Decision Decision maker | Responsible Officers / Portfolios | Consultation Details | Background papers / materials |
| | lake, Beckenham Place Park | | Councillor Sophie McGeevor, Cabinet Member for Environment and Transport (on parental leave) | | |
| June 2021 | Catford Regeneration Programme - Update & Next Steps | 06/10/21 Mayor and Cabinet | Sandra Plummer, Senior Project Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| August 2021 | Domestic Abuse and Violence against Women and Girls Strategy | 06/10/21 Mayor and Cabinet | Emily Newell, Joint Commissioner 0-19 Health and Maternity and Councillor Brenda Dacres, Deputy Mayor and Cabinet Member for Safer Communities | | |
| August 2021 | Approval to consult on the A21 Framework. | 06/10/21 Mayor and Cabinet | David Syme, Strategic Planning Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| August 2021 | Small Sites Supplementary Planning Document (SPD) Adoption | 06/10/21 Mayor and Cabinet | David Syme, Strategic Planning Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| August 2021 | Financial Monitoring 2021-22 | 06/10/21 Mayor and Cabinet | Selwyn Thompson, Director of Financial Services and Councillor Amanda De Ryk, Cabinet | | |

| FORWARD PLAN – KEY DECISIONS | | | | | |
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| | | | Member for Finance and Resources | | |
| | Deptford Neighbourhood Action (DNA) Neighbourhood Forum re-designation decision | 06/10/21 Mayor and Cabinet | Emma Talbot, Director of Planning and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| | Building Security and Related Services Award of Contract | 06/10/21 Mayor and Cabinet | Brian Colyer, Head of Facilities Management and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources | | |
| | Borough-Wide Selective Licensing of the private rented sector | 06/10/21 Mayor and Cabinet | Ella McCarthy, Housing Partnership and Insight Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| August 2021 | Permission to award principal contractor to carry out refurbishment works to Lewisham Town Hall | 12/10/21 Executive Director for Housing, Regeneration & Environment | Uchenna Forjoe, Project Manager Capital Programmes and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources | | |
| August 2021 | Permission to award principal contractor to carry out refurbishment works to Brockley Rise Adult Learning Centre | 12/10/21 Executive Director for Community Services | Uchenna Forjoe, Project Manager Capital Programmes and Councillor Chris Barnham, Cabinet Member for Children's | | |

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| | | | Services and School Performance | | |
| August 2021 | Lewisham Old Town Hall refurbishment project | 12/10/21 Executive Director for Housing, Regeneration & Environment | Uchenna Forjoe, Project Manager Capital Programmes and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources | | |
| August 2021 | Ladywell S105 Consultation and budget approval | 03/11/21 Mayor and Cabinet | Angela Bryan, Strategic Development Officer and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| August 2021 | Endorsement of the Lewisham Biodiversity Partnership's - A Natural renaissance for Lewisham (2021-26) | 03/11/21 Mayor and Cabinet | Eszter Wainwright-Deri, Ecological Regeneration Manager and Councillor Patrick Codd, Cabinet Member for Environment & Transport | | |
| April 2021 | GLA Affordable Housing Grant 2021-26 | 03/11/21 Mayor and Cabinet | Karen Barke, Head of Strategic Development and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| August 2021 | NCIL borough recommendations for funding | 03/11/21 Mayor and Cabinet | James Lee, Director of Communities, Partnerships and Leisure and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |

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| August 2021 | Lewisham Assemblies Programme - A Future Lewisham Approach | 03/11/21 Mayor and Cabinet | James Lee, Director of Communities, Partnerships and Leisure and Councillor Kim Powell, Cabinet member for Business and Community Wealth Building | | |
| August 2021 | Adults "Core" Substance Misuse Contract Award | 03/11/21 Mayor and Cabinet | Iain McDiarmid and Councillor Chris Best, Cabinet Member for Health and Adult Social Care | | |
| | Post consultation report recommending making of an Article 4 Direction, covering Deptford High Street and St Paul's Church CA | 03/11/21 Mayor and Cabinet | Joanna Ecclestone, Senior Conservation Officer and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| | Compulsory Purchase Order application for 2 - 30A Reginald Road | 03/11/21 Mayor and Cabinet | James Ringwood, Housing Delivery Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| | Lewisham and Lee Green Low Traffic Neighbourhood: Consultation report and next steps | 03/11/21 Mayor and Cabinet | Louise McBride, Head of Highways & Transport and Councillor Patrick Codd, Cabinet Member for Environment & Transport | | |

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| | Supported housing and floating support permissions to award contracts | 03/11/21 Mayor and Cabinet | Sarah Miran, Commissioning Manager and Councillor Chris Best, Cabinet Member for Health and Adult Social Care | | |
| | Approval to Tender works to refurbish the former Catford Constitutional Club | 03/11/21 Mayor and Cabinet | Sandra Plummer, Senior Project Manager and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| August 2021 | Broadway Theatre Principle Contractor award contract | 15/11/21 Executive Director for Community Services | Petra Marshall, Community Resources Manager and Councillor Andre Bourne, Cabinet member for Culture | | |
| | Scheme of Polling Stations for 2022 Elections | 24/11/21 Council | Jamie Baker, Electoral Services Manager and Councillor Kevin Bonavia, Cabinet Member for Democracy, Refugees & Accountability | | |
| | Textiles contract award | 08/12/21 Mayor and Cabinet | Luke Ellis, Support and Engagement Officer Strategic Waste and Environment and Councillor Patrick Codd, Cabinet Member for Environment & Transport | | |
| October 2019 | Mayow Road Supported Living Service Parts 1 & 2 | 08/12/21 Mayor and Cabinet | Heather Hughes, Joint Commissioner, Learning | | |

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| | | | Disabilities and Councillor Chris Best, Cabinet Member for Health and Adult Social Care | | |
| August 2021 | Appointment of Principal Contractor for Broadway Theatre Refurbishment | 08/12/21 Mayor and Cabinet | Claudia Lynch, Project Officer Capital Programme Delivery and Councillor Andre Bourne, Cabinet member for Culture | | |
| August 2021 | Financial Monitoring 2021-22 | 08/12/21 Mayor and Cabinet | Selwyn Thompson, Director of Financial Services and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources | | |
| | Award of Contract for Day Services for Older Adults | 08/12/21 Mayor and Cabinet | Heather Hughes, Joint Commissioner, Learning Disabilities and Councillor Chris Best, Cabinet Member for Health and Adult Social Care | | |
| August 2021 | Mountsfield Park Café (design, build and operate) award for a new café at Mountsfield Park. | 12/01/22 Mayor and Cabinet | Vince Buchanan, Green Spaces Contracts Manager and Councillor Sophie McGeevor, Cabinet Member for Environment and Transport (on parental leave) | | |
| August 2021 | Council Tax Base | 12/01/22 | Katharine Nidd, Strategic | | |

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| | | Mayor and Cabinet | Procurement and Commercial Services Manager and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources | | |
| August 2021 | Endorsement of the A21 Framework | 12/01/22 Mayor and Cabinet | Monique Wallace, Planning Manager, Strategic Housing and Councillor Paul Bell, Cabinet Member for Housing & Planning | | |
| | Learning Disabilities Framework - Award of Contracts & related contract extensions) for LDF2 | 12/01/22 Mayor and Cabinet | Joanne Lee, Contracts Monitoring Officer and Councillor Chris Best, Cabinet Member for Health and Adult Social Care | | |
| August 2021 | Main Grants Programme 2022-25 recommendations for funding | 02/02/22 Mayor and Cabinet | James Lee, Director of Communities, Partnerships and Leisure and Councillor Kim Powell, Cabinet member for Business and Community Wealth Building | | |
| August 2021 | Council Budget 2022-23 | 02/03/22 Council | Kathy Freeman, Executive Director for Corporate Resources and Councillor Amanda De Ryk, Cabinet Member for Finance and Resources | | |

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